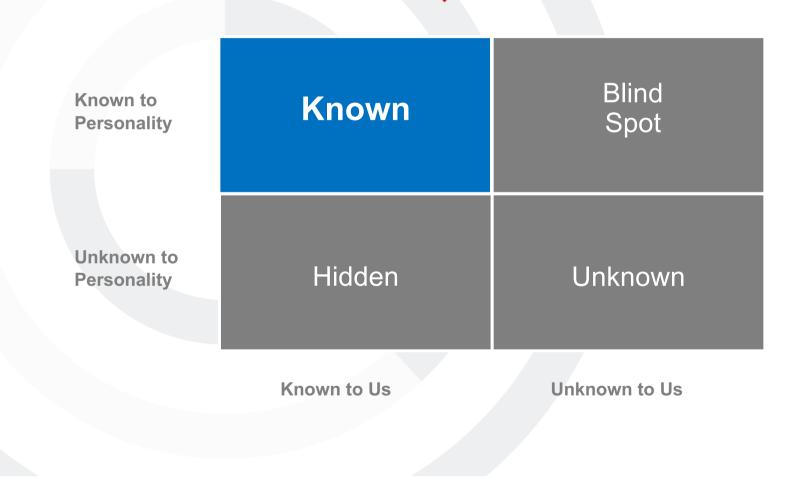


TRANSFORMATIVE BY DESIGN THE SCIENCE OF PERSONALITY

ADGES

TRUTH ABOUT DIVERSITY



WHAT IS PERSONALITY?

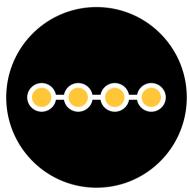
Individual differences in <u>characteristic patterns</u> of thinking, feeling, and behaving.

American Psychological Association

ASSESSMENT PREDICTS INDIVIDUAL DIFFERENCES



People Are Different



People Are Consistent



This Can Be Measured

WHAT IS PERSONALITY ASSESSMENT IN BUSINESS CONTEXT?



PREDICT JOB Success

• Assess attributes that are stable overtime and across situation



MEASURE Reputation

 Reputation is the only measurable and consequential aspect of personality, inside-out, and outside-in



RELIABLE AND Valid

• The reputation predicts real-word outcomes over the spectrum of behaviors.



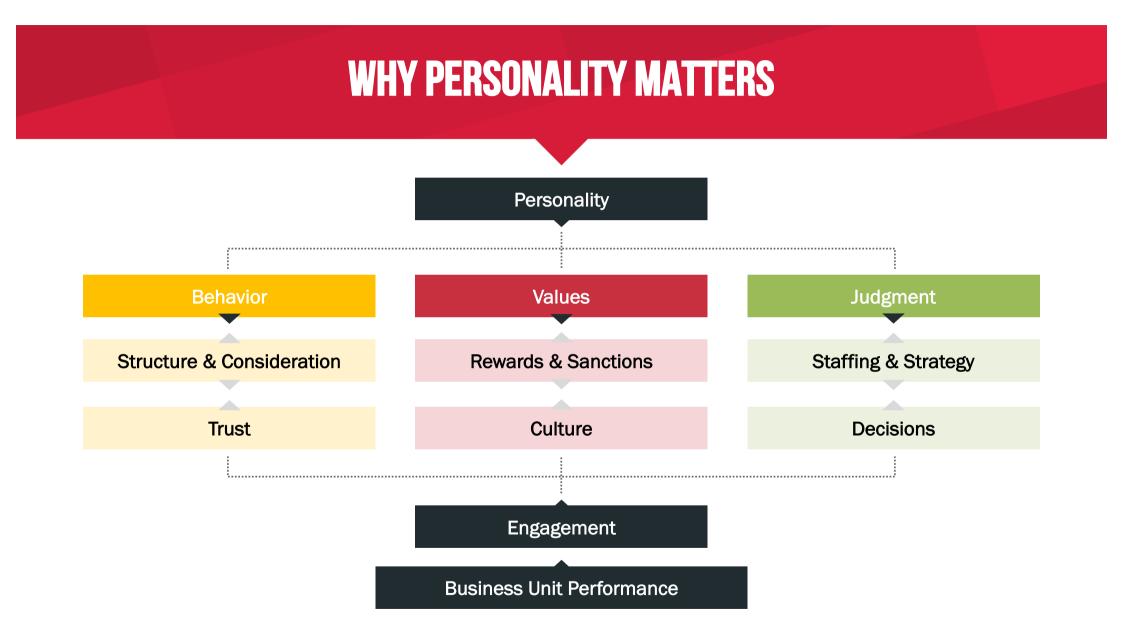
PREDICT Probability

• Tendencies indicate probability, not certainty.

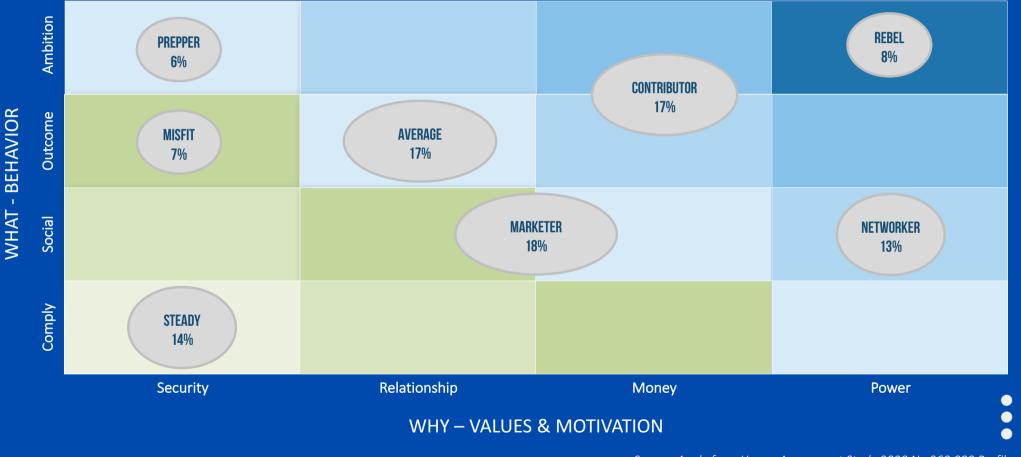


BEHAVIOR Description

• Provide detail description that organize and predict personality



8 COMMON PERSONALITY TYPES

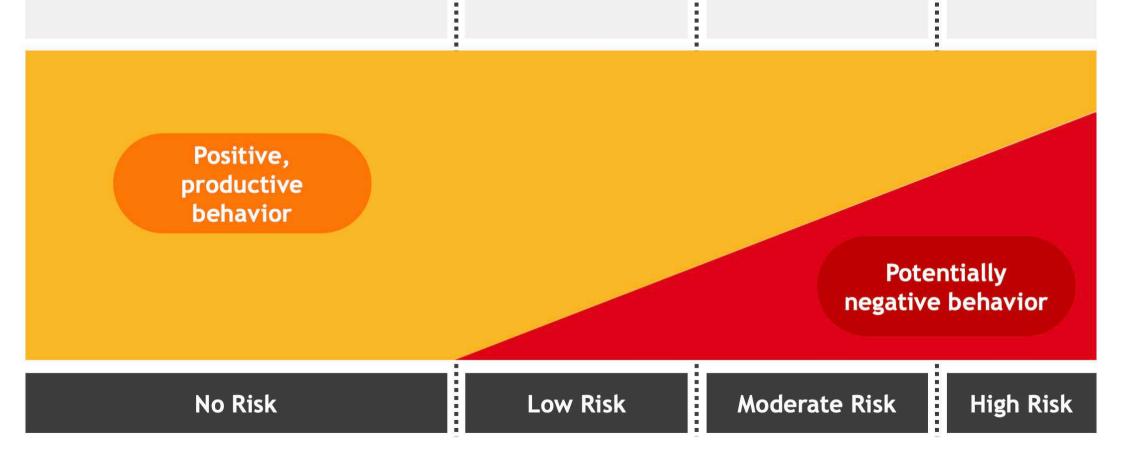


Source: Apply from Hogan Assessment Study 2020 N= 360,000 Profiles

SELF-AWARENESS

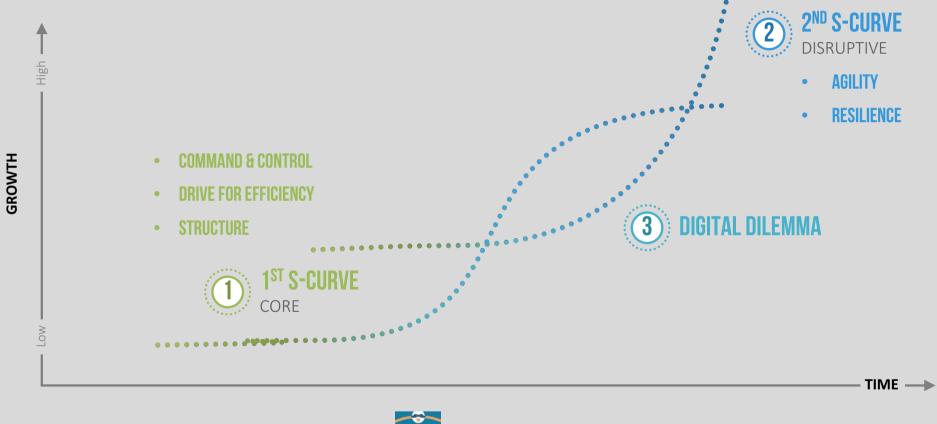
The degree to which one understands own performance capabilities in any situation.

DARK-SIDE: OVERUSED STRENGTH



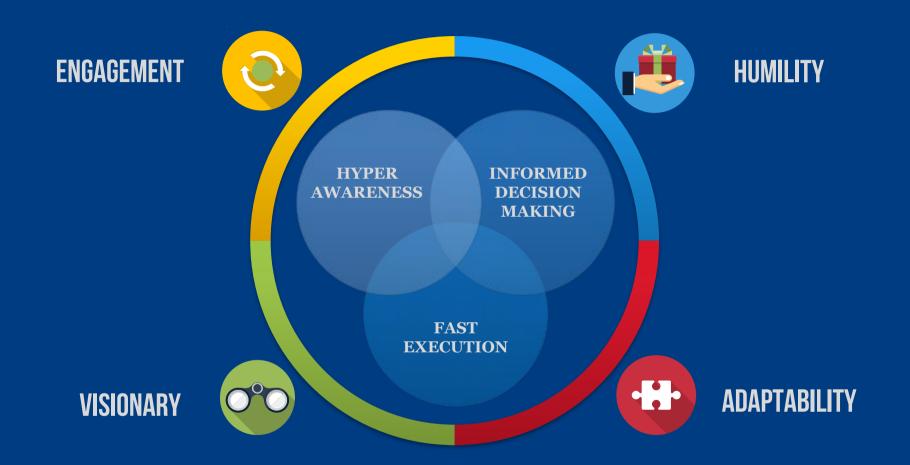
DIGITAL DILEMMA

Team building process





Source: The Digital Transformer's Dilemma, Karolin Frankenberger

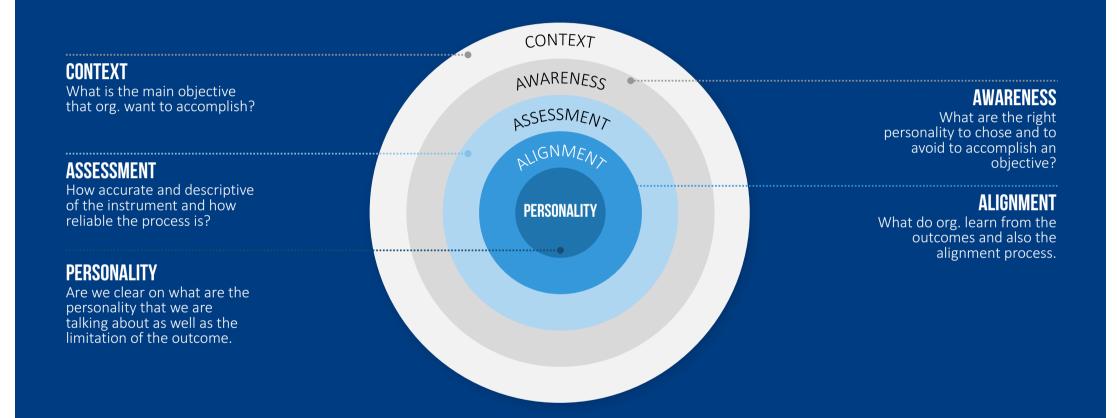


Source: IMD Global Center of Digital Business Transformation and Meta Beratung 2018, N = 1,042 Executives

AGILE LEADER																				
	Ambition	Task Focus	Social	Compliance	Creativity	Learning	Introvert	Reserve	Careful	Volatile	Over-Confidence	Standard	Conforming	Recognition	Power	Balance	Relationship	Stability	Money	Science
Humility																				
Adaptability		\bigcirc	\bigcirc				\bigcirc	\bigcirc			\bigcirc	\bigcirc	\bigcirc							
Visionary			\bigcirc	\bigcirc			\bigcirc					\bigcirc							\bigcirc	\bigcirc
Engagement	\bigcirc			\bigcirc	\bigcirc	\bigcirc	٠		\bigcirc				\bigcirc			\bigcirc			\bigcirc	\bigcirc
Hyperawareness			\bigcirc	\bigcirc			\bigcirc	\bigcirc		\bigcirc			\bigcirc							\bigcirc
Making Informed Decision																				
Executing at Speed													٠							
				Sou	rce: IN	AD Glol	bal Cen	ter of I	Diaital	Busines	ss Tran	sforma	ntion a	nd Met	a Bera	tuna 2	018. N	= 1.04	2 Exec	utives

Source: IMD Global Center of Digital Business Transformation and Meta Beratung 2018, N = 1,042 Executives

CONTEXT TO ALIGNMENT PERSONALITY MODEL



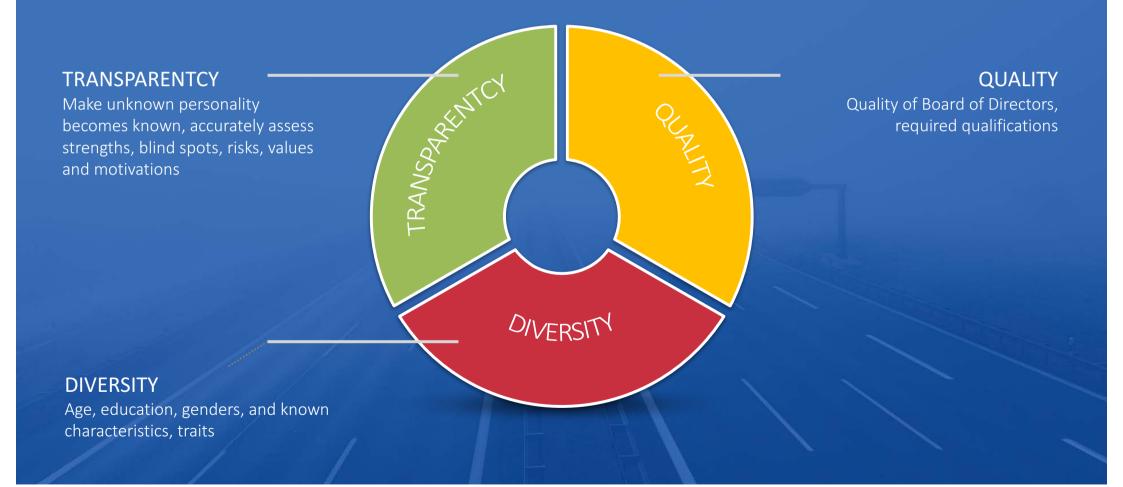
BUSINESS REQUIRES 'INNOVATION





	Inspires and contributes	Driving Change	Profile		
SHAPE The future of health through INNOVATION	ideas that challenge thinking	Inspiring Others	Profile		
	Courageously tries new	Driving Innovation	Profile		
	things, tests and learns from mistakes	Accountability	Profile		
	Demonstrates resilience	Overcoming Obstacles	Profile		
	and agility to drive and	Flexibility	Profile		
	adapt to change	Influencing Others	Profile		

ON-BOARDING THE BOARDROOM OF THE FUTURE





DR. NATTAVUT KULNIDES

622, 22ND FLOOR, EMPORIUM TOWER, SUKHUMVIT 24, KLONGTON, BANGKOK 10110

+668 8020 1111 NATTAVUT.K@ADGES.NET

V I

